1) What would you say makes your jurisdiction great?
Fairfax County is a superlative community: the best schools, libraries, and parks; the most educated and skilled workforce, the most dynamic economy, and the most diverse population.

2) In 20 words or less, what message would you like to share with the George Mason University community?
When you are ready to start or elevate your career, Fairfax County is the place in which to do so.

3) What reading material is currently on your bedside table?
"Washington: A Life" by Ron Chernow

4) What was your first job?
I was Manpower Development Specialist for the US Department of Labor for exactly 18 months, during which America had three presidential administrations, five periods of Vice Presidency (including two periods with no Vice President), and three Secretaries of Labor.

5) What do you do when you’re not working?
I do a lot of writing and golfing. I tend to be better at the former.

6) What is the biggest challenge facing your jurisdiction today?
Filling the present 18 million square feet of office space that is vacant county-wide. We now have more vacant space than either Loudoun County or downtown Richmond has in their total space inventories.